



CDRI

Cambodia's Leading Independent
Development Policy Research Institute

របាយការណ៍ប្រចាំឆ្នាំ

ANNUAL REPORT

CDRI

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CDRI
 Cambodia's Leading
 Independent Development
 Policy Research Institute

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 Development Policy Research
 Institute

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Front cover photos:

1. A good rice harvest, Battambang province, November 2008
2. Growing popularity of eco-tourism in Cambodia, Kulen, Siem Reap province, May 2008

Back cover photos:

1. The rediscovery of fast growing bamboo as a cheap and eco-friendly construction material, Kompong Speu province, March 2009
2. Production of palm leaf roofing is useful but not very remunerative work for elderly villagers, Kompong Speu province, January 2009

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សេចក្តីប្រកាសបេសកកម្មរបស់ វបសអ

ក្នុងលក្ខណៈជា វិទ្យាស្ថានឯករាជ្យមួយរបស់កម្ពុជាខាងការស្រាវជ្រាវពីគោលនយោបាយ
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ABOUT US

About Us

CDRI's Mission

As an independent Cambodian development policy research institute, the mission of the Cambodia Development Resource Institute (CDRI) is to contribute to Cambodia's sustainable development and the well-being of its people through the generation of high quality policy-relevant development research, knowledge dissemination and capacity building.

CDRI works to achieve this mission in partnership with Cambodian public institutions and civil society and their regional and international development partners, with respect for the capacity of the Cambodian people and their institutions, for the value of local knowledge and experience and for Cambodia's history and culture.

What We Do and How We Do It

CDRI produces independent, objective, high quality policy-relevant development research, to maximise its accessibility to policy makers, influencers and stakeholders, and to have it affect policy in five interrelated areas that are key to Cambodia's sustainable development:

- economy, trade and regional cooperation;
- poverty, agriculture and rural development;
- democratic governance and public sector reform;
- natural resources and the environment;
- social development.

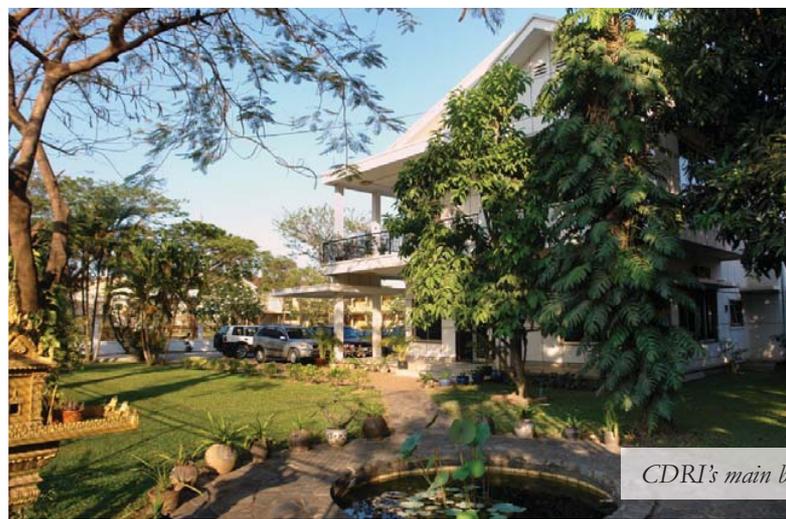
Independence: CDRI's governing body is an independent board of directors comprising people of Cambodian and international backgrounds acting in their individual capacities. CDRI management is responsible and accountable to its board on all strategic, management and financial matters. Decisions about CDRI's research strategy, policy, programmes and projects are made by CDRI management in consultation with CDRI's staff, partners and clients.

Research Ethics: CDRI's research is designed, implemented and disseminated within an ethical framework that emphasises consultation and participation, transparency, informed consent, confidentiality of data, local ownership and participation, respect for privacy and the well-being of the vulnerable, a commitment to the strengthening of local capacity and sensitivity to local culture.

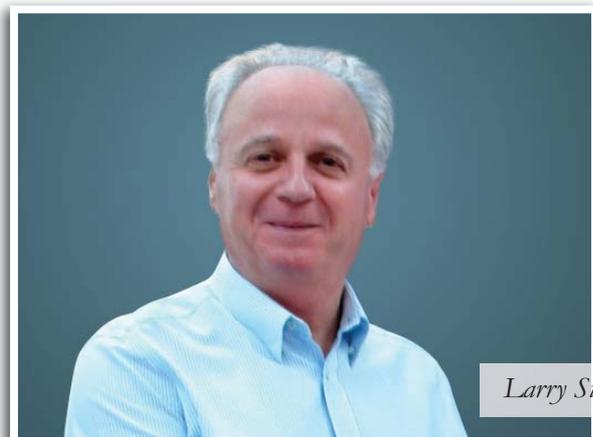
Partnerships: CDRI undertakes its programmes and projects in partnership with Cambodian government agencies and their international development partners, other research and tertiary education institutions, the private sector and civil society organisations.

To support its research and capacity building, CDRI also offers library, information and publishing services, and both hosts and participates in local and international conferences, seminars and training programmes on development issues.

Located in the Phnom Penh suburb of Tuol Kork, CDRI has 82 staff including management, professional and technical staff, administrative and support staff, of whom 79 are Cambodian. CDRI has a strong commitment to the capacity development and professional skills of its staff, many of whom, after being trained at CDRI, go on to contribute to other Cambodian and international organisations involved in their country's development.



CDRI's main building, front garden and fish pond, May 2009



Larry Strange, executive director

Message from the Executive Director

As CDRI prepared this annual report, Cambodians celebrated Khmer New Year, and there was much to celebrate. Over the past decade, Cambodia has enjoyed a hard-won peace and stability, and, until the onset of the global financial and economic crisis, a decade of strong growth, development, poverty reduction and increased prosperity.

With the onset of the crisis there is also now much about which to be concerned, in the region and in Cambodia. Already there has been a significant impact on key sectors of Cambodia's economy: a downturn and loss of jobs in garment manufacturing, tourism, construction and property development, greatly reduced predictions of growth over the next two years and a reduction in domestic and foreign investment.

At the same time, there are positives that will cushion the impact of the crisis on Cambodia with careful management of policy responses and action by government, the private sector and the international development community: the strength of Cambodia's small but growing banking and finance sector and its effective regulation by the National Bank; a renewed attention to growth, enhanced productivity and diversification in agriculture, including exploration of new markets in the Middle East and Africa; a recommitment of development assistance from major international partners along with a commitment by government and partners to expedite disbursement and project start-up in key areas such as infrastructure, energy, rural development, agriculture and social safety nets for the poor and vulnerable; and a pledge by government for ministries to work in a more focussed and coordinated way to achieve development.

In all this, CDRI has an important role to play in the generation of independent development research and policy analysis that will support Cambodia's efforts to weather the crisis and position itself well for the future. This report outlines CDRI's achievements and activities over the past year and work in train in response to the crisis, and provides a strong argument for investing in the strengthening of local institutions like CDRI that are well placed to meet Cambodia's needs by anticipating and responding to regional and international developments and trends, both positive and negative.

In March 2009, CDRI and ANZ Royal Bank again partnered the organisation and hosting of the annual Cambodia Outlook Conference. This year, in response to current events, the theme was "Cambodia and the Global Crisis: Impact, Policy Responses and Action". In his opening keynote address, Prime Minister Hun Sen again stressed the value of such an annual conference, bringing together more than 300 invited leaders from government, the private sector, civil society and the development and research communities, to discuss progress and challenges in Cambodia's development, with a particular emphasis on issues of concern to the private sector, and to generate policy recommendations and ideas for action. The conference, coming at a time when the full impact of the crisis was emerging, has generated a series of CDRI-ANZ Royal Bank Cambodia Outlook Briefs, in Khmer and English, that will focus attention on priorities for policy and action in response to the crisis.

Along with the major achievements outlined in the following section, major reviews this year will enable CDRI to further strengthen its governance and performance. In mid-2008 CDRI conducted a

mid-term review of its 2006–10 strategic plan, which generated specific priorities for the remaining two years of the plan and fed into the independent mid-term review of the significant support CDRI receives from the Swedish International Development Agency (Sida) and associated support from DFID. These reviews have greatly assisted CDRI to assess its performance against its strategic goals and indicators, its strengths and weaknesses and actions to further improve research quality and its impact on development policy, to build the capacity of its researchers and to achieve more sustainable resource mobilisation. The Sida review will also assist CDRI to promote this model of middle to longer term support to CDRI's governance programme, along with much needed support for core operating costs, human resource capacity building and institutional strengthening, to other international development partners, thereby contributing to a more sustainable locally driven future for CDRI and its work.

At its March 2009 full board meeting, CDRI welcomed three new board members, two from China and Sweden, and the first female staff elected representative, and agreed to priorities for filling other Cambodian vacancies. The further diversification of CDRI's board will be of great assistance because our work is increasingly located in national, regional and international contexts and networks. The board also endorsed CDRI management's view that, having learned much from

recent reviews following a period of significant growth and expansion, it was now time to focus on consolidation and institutional strengthening, enhancement of the quality, accessibility and impact of research output and more systematic capacity development of staff.

In presenting this annual report, I would like to express again my sincere thanks to the CDRI board of directors, particularly its chair, H.E. Dr Hang Chuon Naron, and to my CDRI colleagues and our partners, for their support and guidance during 2008–09, and my anticipation of another year of achievement in 2009–10. It is both an honour and a pleasure to be able to work with them in this role.



Larry Strange
Executive Director
May 2009



CDRI board meeting:
(top from left): H.E. Dr Hang Chuon Naron, Professor Lawrence Haddad, Ms Moudda Billmeier and Ms Ouch Chandarany
(centre from left): Ms Carol Strickler, Dr Hossein Jalilian, Dr Jayant Menon, Ambassador Borje Ljunggren and Mr Larry Strange
(bottom from left): Mr Ung Sirn Lee, Professor Zhang Yuyan and Ms Pok Panha Vichetr, March 2009

Major Achievements

2009 Cambodia Outlook Conference: A Partnership of CDRI and ANZ Royal Bank

2009 Cambodia Outlook Conference:

The third annual Cambodia Outlook Conference, a partnership of CDRI and ANZ Royal Bank, on the theme “Cambodia and the Global Crisis: Impact, Policy Responses and Action”, was held in Phnom Penh on 12 March 2009. In his opening keynote address to the 350 participants, Prime Minister Hun Sen described the conference as “a unique event in Cambodia, as each year it brings together personally invited leaders from government, the private sector, research institutes, civil society and the international development community to consider Cambodia’s achievements and its future. This year’s Outlook Conference, its timing and theme, are of particular significance as we all come to terms with the impact of the global and regional financial and economic crisis and how we must respond.”

The 2009 conference included sessions on:

- The Global Financial and Economic Crisis: Its Implications for Our Region and for Cambodia
- Cambodia’s Human Resource Development—Building a Skilled Labour Force
- Managing Through the Crisis—Strengthening

Key Sectors for Cambodia’s Future Growth, Development and Poverty Reduction:

- Agriculture and Rural Development
- Tourism
- Infrastructure and Energy to Support Cambodia’s Manufacturing Base
- Real Estate, Property and Construction
- Priorities for Policy and Action by Government, Private Sector, Development Partners, Research and Policy Institutions

The full programme, presentations and associated conference materials are available on the CDRI web site. A series of Cambodia Outlook Briefs reflecting the major issues and recommendations for policy and action are in preparation for distribution to conference participants and others involved in policy. The mid-2009 issue of *Cambodia Development Review* will be a special issue featuring articles on the Outlook Conference theme and session topics. In 2008 CDRI and ANZ Royal Bank signed an agreement for continued partnership and financial support for three Cambodia Outlook Conferences in 2009–11.

Prime Minister Hun Sen delivering his keynote address to the Cambodia Outlook Conference, March 2009



Leaders from government, the private sector, research and civil society organisations, and the international development community at 2009 Cambodia Outlook Conference



events



In partnership: CDRI and ANZ Royal Bank organised and hosted the 2009 Cambodia Outlook Conference

Other Major Achievements

Finance: CDRI achieved a healthy result for 2008, with a further expansion of its financial and human resource base, and a modest surplus as a contribution to reserves, with similar prospects for 2009. However, the challenge of longer term sustainability remains, and CDRI will be seeking to secure longer term resource partnerships with a broader range of international development agencies over the remainder of its current strategic plan.

Research: CDRI's research programme continued to expand in scope and complexity, both in response to external demand and by design, with the first steps

taken in the establishment of a social development research programme to respond to demands for locally driven policy-relevant research on health, education and human security. In response to this expansion and issues arising in the mid-term review of the strategic plan, some structural changes have been made to improve research management, planning, capacity development and quality control. One particularly important initiative, which demonstrated CDRI's capacity and need to respond quickly to emerging issues, was its multi-donor-supported study of the impact of soaring food prices on consumers, especially the poor, in late 2008. The Development Research Forum partnership with other Cambodian organisations and support from IDRC have also enabled CDRI to play a broader leadership role in promoting quality research and research collaboration. To maximise local



Session 1: Impact of the Crisis: H.E. Dr Hang Chuon Naron, permanent vice chairman, Supreme National Economic Council, secretary general, Ministry of Economy and Finance, and chairman, CDRI board of directors; Mr John Nelmes, resident representative, International Monetary Fund; Dr Jayant Menon, principal economist, Office for Regional Economic Integration, Asian Development Bank, Manila; H.E. Dr Cham Prasidh, senior minister, minister of Commerce and Dr Hossein Jalilian, director of research, CDRI



Session 2: Human Resource Development: H.E. Dr Ing Kantha Phavi, minister of Women's Affairs; H.E. Heng Sour, general director of Administration and Finance, Ministry of Labour and Vocational Training; and Ms Sandra D'Amico, managing director, HR Inc. Cambodia and secretary general, Cambodian Federation of Employers and Business Associations



Session 3A1: Agriculture and Rural Development: Mr Chan Sophal, research adviser, CDRI; H.E. Nam Tum, adviser to the prime minister and governor of Kompong Thom province and Dr Theng Vuthy, programme coordinator, CDRI

and international access to CDRI's research, all CDRI research publications are now available free of charge as PDF downloads from the CDRI web site.

CDRI and the Global Crisis: CDRI has been drawn into a range of research and policy activities in response to the global and regional financial and economic crisis and its impact on Cambodia, including specific research projects, participation in the Social Safety Nets sub-group of the government's Technical Working Group on Food Security and Nutrition, the theme and programme design for the 2009 Cambodia Outlook Conference and participation in regional forums such as the World Bank workshop on "Managing Vulnerability in East Asia" in June 2008, the "ASEAN High Level Regional Forum on Reducing Vulnerability in the Face of Crisis" in February 2009 and the ADB Institute's Asian research institutes brainstorming session on "Asia's Response to the Global Financial Crisis—Recommendations for the G20 Summit".

NCDD Programme Development Consultancy:

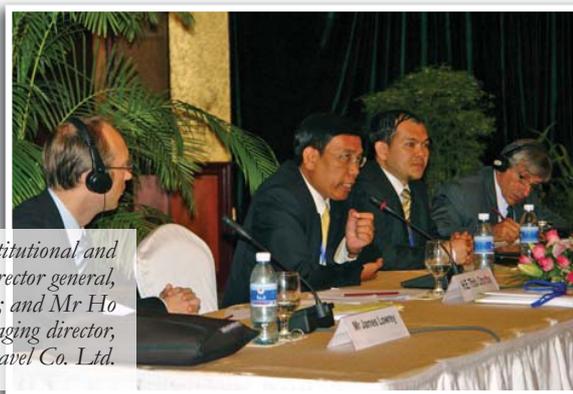
In 2008–09 CDRI has been working as the local subcontracted consultant partner of the Washington-based Urban Institute with the Ministry of Interior and its National Committee for Management of Decentralisation and Deconcentration (NCDD)

on the development of the next stage 10-year programme for sub-national governance reforms. This builds on CDRI's long-standing research and policy work on decentralisation and deconcentration and will provide further groundwork for long-term involvement with these reforms.

Extension and Expansion of Sida-DFID Support: In 2008 Sida and DFID extended their support for CDRI to the end of 2010, DFID support extending to both a contribution to the Democratic Governance and Public Sector Reform programme and a contribution to core costs on the Sida model. The funds are administered by agreement through Sida.

Mid-Term Review of CDRI 2006–10 Strategic Plan and Sida Mid-Term Review of Support to CDRI: CDRI has completed the mid-term review of its 2006–10 strategic plan, which included the following components:

- a review of performance against the broad goals and programme goals of the plan;



Session 3A2: Tourism: Mr James Lowrey, head of corporate, institutional and business banking, ANZ Royal Bank; H.E. Thith Chantha, director general, Ministry of Tourism; Mr Jean-Daniel Gardère, senior consultant; and Mr Ho Vandy, co-chair, Private Sector Working Group on Tourism & managing director, World Express Tours and Travel Co. Ltd.

Session 3B1: Infrastructure and Energy: H.E. Sok Sopheap, director general, General Directorate International Trade, Ministry of Commerce; H.E. Dr Ty Norin, chairman, Electricity Authority of Cambodia; and Mr Stephen Higgins, CEO, ANZ Royal Bank



Session 3B2: Real Estate and Property: Mr Sung Bonna, director/CEO, Bonna Realty Group; Mr Anthony Galliano, head of corporate and institutional banking relationships, ANZ Royal Bank (Cambodia) Ltd; H.E. Ngy Tayi, undersecretary of state and chairman of Inter-Ministerial Task Force, Ministry of Economy and Finance; and Mr Bretton G. Sciaroni, senior partner, Sciaroni & Associates, and chairman, International Business Club

- an externally administered staff satisfaction survey;
- a review of the role and development needs of middle management;
- a review of salaries and salary structures, and associated recruitment, performance assessment and retention policy and practice.

The independent mid-term review of Sida (and associated DFID) support to CDRI has also been completed. These reviews, which have included consultation with many of CDRI's major stakeholders, have enabled CDRI to identify 10 major priorities for the remainder of 2009–10 and beyond, including research quality, production of accessible Khmer and English research and policy products, more systematic researcher capacity development, a simplified and updated salary and benefits structure and development of a CDRI Cambodia 2020 Country Research Strategy that will form the basis of the next strategic plan.

COPCEL Phase II Conclusion: In September 2008, following the July national election, the Conflict Prevention in Cambodian Elections (COPCEL) programme Phase II concluded with a national conference on lessons from the election. CDRI will consider its future role in election-related research and policy.

New Board Members: In 2008 two new international CDRI board members were appointed: Professor Zhang Yuyan, director of the Institute of Asia-Pacific Studies of the Chinese Academy of Social Sciences (CASS), and Ambassador Dr Borje Ljunggren, Sweden. In early 2009, the first female CDRI staff representative on the board, Ms Ouch Chandarany, was elected.



Session 4: Policy and Action: Mr Larry Strange, executive director, CDRI, and panel of session moderators/reporters and intervention by Professor Zhang Yuyan, director of the Institute of Asia-Pacific Studies, CASS, Beijing, China



សមិទ្ធិផលសំខាន់ៗ

សន្និសីទស្តីពីចក្ខុវិស័យប្រទេសកម្ពុជាឆ្នាំ២០០៩៖ កិច្ចសហការជាដៃគូរវាង វិទ្យាស្ថាន CDRI និងធនាគារ ANZ Royal

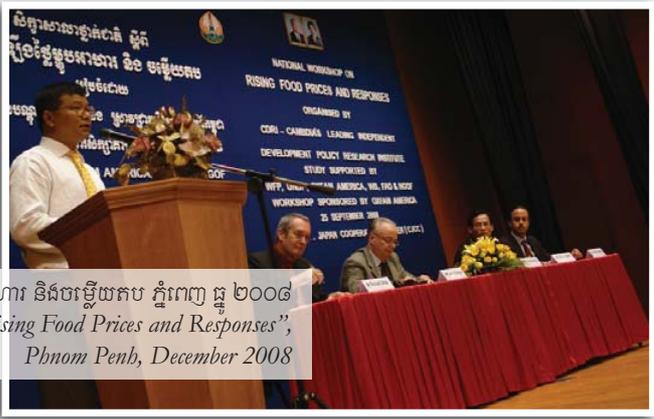
សន្និសីទស្តីពីចក្ខុវិស័យប្រទេសកម្ពុជាឆ្នាំ២០០៩៖ សន្និសីទចក្ខុវិស័យប្រទេសកម្ពុជាប្រចាំឆ្នាំលើកទី ៣ ដែលផ្តោតលើប្រធានបទ "ប្រទេសកម្ពុជា និងវិបត្តិសាកលៈ ផលប៉ះពាល់ចម្លើយជាគោលនយោបាយ និងសកម្មភាព" បានប្រារព្ធធ្វើនៅក្រុងភ្នំពេញ កាលពីថ្ងៃទី ១២ មីនា ២០០៩ ក្រោមកិច្ចសហការជាដៃគូរវាងវិទ្យាស្ថាន CDRI និងធនាគារ ANZ Royal ។ ក្នុងសុន្ទរកថាកន្លឹះបើកសន្និសីទ សម្តេចនាយករដ្ឋមន្ត្រី ហ៊ុន សែន បានបញ្ជាក់ប្រាប់ភ្ញៀវភ្នំពេញសំខាន់ៗ ៣៥០នាក់ថា "នេះជាពិធីការដ៏វិសេសមួយនៅប្រទេសកម្ពុជា ដែលជារៀងរាល់ឆ្នាំសន្និសីទនេះ បានអញ្ជើញថ្នាក់ដឹកនាំមកពីខាងរដ្ឋាភិបាល វិស័យឯកជន ស្ថាប័នស្រាវជ្រាវ សង្គមស៊ីវិល និងសហគមន៍អភិវឌ្ឍន៍អន្តរជាតិ មកជួបប្រជុំគ្នា ដើម្បីពិចារណាលើសមិទ្ធិផល និងអនាគតរបស់ប្រទេសកម្ពុជា ។ កាលបរិច្ឆេទ និងប្រធានបទសន្និសីទចក្ខុវិស័យនាឆ្នាំនេះ មានសារៈសំខាន់ជាពិសេស ពីព្រោះយើងកំពុងទទួលរងផលប៉ះពាល់នៃវិបត្តិសេដ្ឋកិច្ច និងហិរញ្ញវត្ថុក្នុងតំបន់ និងក្នុងពិភពលោក និងកំពុងប្រឹងប្រែងដោះស្រាយវិបត្តិទាំងនេះ ។"

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 - ការអភិវឌ្ឍន៍ធនធានមនុស្សនៅប្រទេសកម្ពុជា - ការកសាង

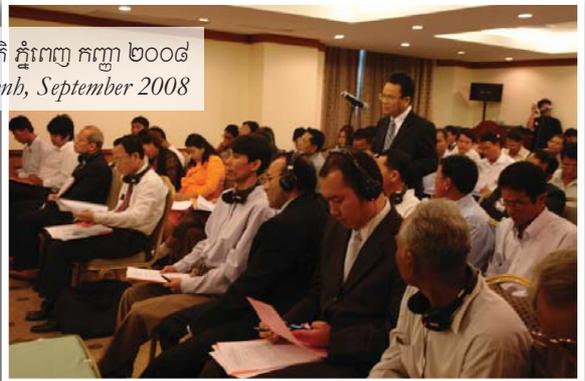
- កំលាំងពលកម្មមានជំនាញ
- ការកសាងប្រទេសកម្ពុជាឲ្យឆ្លងផុតវិបត្តិ - ការពង្រឹងវិស័យសំខាន់ៗ ដើម្បីកំណើនទៅអនាគត ការអភិវឌ្ឍន៍ និងការកាត់បន្ថយភាពក្រីក្រ៖
 - កសិកម្ម និងការអភិវឌ្ឍន៍ជនបទ
 - ទេសចរណ៍
 - ហេដ្ឋារចនាសម្ព័ន្ធ និងថាមពល ដើម្បីជួយទ្រទ្រង់មូលដ្ឋានផលិតកម្មនៅកម្ពុជា
 - អចលនទ្រព្យ និងសំណង់
- អាទិភាពសំរាប់គោលនយោបាយ និងការធ្វើសកម្មភាពដោយរដ្ឋាភិបាល វិស័យឯកជន ដៃគូអភិវឌ្ឍន៍ ស្ថាប័នខាងស្រាវជ្រាវ និងគោលនយោបាយ ។

បច្ចុប្បន្ន កម្មវិធីទាំងមូល បទបង្ហាញនានា និងឯកសារជាប់ទាក់ទងនឹងសន្និសីទ មានចុះក្នុង វេបសាយ របស់ CDRI ។ កំរងអត្ថបទសង្ខេបស្តីពីចក្ខុវិស័យកម្ពុជា ដែលបង្ហាញពីបញ្ហាចំបងៗ និងអនុសាសន៍ផ្សេងៗ សំរាប់គោលនយោបាយ និងសកម្មភាព កំពុងរៀបចំចងក្រងឡើងដើម្បីចែករំលែកដល់អ្នកចូលរួមក្នុងសន្និសីទ និងអ្នកពាក់ព័ន្ធខាងគោលនយោបាយ ។ ទស្សនាវដ្តីអភិវឌ្ឍន៍កម្ពុជា ដែលចេញផ្សាយសំរាប់ត្រីមាសទី២ ឆ្នាំ២០០៩ គឺជាលេខចេញផ្សាយពិសេសដែលមានចុះអត្ថបទស្តីពីប្រធានបទរបស់សន្និសីទ និងរបស់វគ្គនីមួយៗ ។ កាលពីឆ្នាំ

ឯកឧត្តមបណ្ឌិត ហង់ ជួន ណារ៉ុន ក្នុងសិក្ខាសាលាស្តីពីការឡើងថ្លៃម្ហូបអាហារ និងចម្លើយតប ភ្នំពេញ ធ្នូ ២០០៨
 H.E. Dr Hang Chuon Naron at the workshop on "Rising Food Prices and Responses", Phnom Penh, December 2008



សន្និសីទថ្នាក់ជាតិនៃយន្តការ ខប់សេល ស្តីពីការបោះឆ្នោតរដ្ឋសភាជាតិ ភ្នំពេញ កញ្ញា ២០០៨
 COPCEL national conference on National Assembly election, Phnom Penh, September 2008



២០០៨ វិទ្យាស្ថាន CDRI និងធនាគារ ANZ Royal បានចុះហត្ថលេខាលើកិច្ចព្រមព្រៀងបន្តភាពជាដៃគូ និងជំនួយគាំទ្រខាងហិរញ្ញវត្ថុសំរាប់សន្និសីទស្តីពីបក្សវិស័យប្រទេសកម្ពុជាចំនួន ៣លើក ពីឆ្នាំ២០០៩-១១ ។

សមិទ្ធផលសំខាន់ៗផ្សេងទៀត

ហិរញ្ញវត្ថុ: វិទ្យាស្ថាន CDRI អនុវត្តបានលទ្ធផលល្អនៅឆ្នាំ២០០៨ ដោយអាចពង្រីកមូលដ្ឋានហិរញ្ញវត្ថុ និងធនធានមនុស្ស ព្រមទាំងមានអតិរេកបរិកាបន្តិចផងសំរាប់ដាក់ចូលក្នុងទុនបំរុង ហើយរំពឹងថា នឹងមានដំណើរការប្រសើរដូច្នោះទៀតនៅឆ្នាំ២០០៩ ។ ទោះយ៉ាងនេះក្តី បរិភោគរយៈពេលវែងនៅតែជាបញ្ហាត្រូវប្រឹងប្រែងដោះស្រាយ ហើយ CDRI នឹងរៀបរយស្វែងរកដៃគូដល់ធនធានរយៈពេលវែង ក្នុងចំណោមទីភ្នាក់ងារអភិវឌ្ឍន៍អន្តរជាតិផ្សេងៗ សំរាប់ប៉ុន្មានឆ្នាំខាងមុខនៃយន្តការយុទ្ធសាស្ត្របច្ចុប្បន្ននេះ ។

ការស្រាវជ្រាវ: យោងតាមគោលបំណងរបស់វិទ្យាស្ថាន ផ្ទាល់ផង និងដើម្បីឆ្លើយតបនឹងតំរូវការក្នុងស្រុកផង កម្មវិធីស្រាវជ្រាវរបស់វិទ្យាស្ថាន CDRI បានបន្តពង្រីកវិសាលភាព និងលក្ខណៈស្មុគស្មាញសំរាប់បែប តាមរយៈការបង្កើតកម្មវិធីស្រាវជ្រាវខាងអភិវឌ្ឍន៍សង្គម ដែលរួមមានផ្នែកសុខភាពអប់រំ និងសន្តិសុខមនុស្ស ។ នៅចំពោះមុខការពង្រីកបន្ថែម

និងបញ្ហាផ្សេងៗ ដែលពិនិត្យឃើញក្នុងការសើវីពិនិត្យពាក់កណ្តាលអាណត្តិ លើការអនុវត្តផែនការយុទ្ធសាស្ត្រ វិទ្យាស្ថានបានផ្លាស់ប្តូររចនាសម្ព័ន្ធខ្លះៗដើម្បីកែលំអ ការគ្រប់គ្រងការងារស្រាវជ្រាវ ការធ្វើផែនការ ការអភិវឌ្ឍន៍សមត្ថភាព និងការត្រួតពិនិត្យគុណភាព ។ គំនិតដួងដើមដំលំខាន់មួយ ដែលបង្ហាញពីសមត្ថភាព និងតំរូវការរបស់ CDRI ដើម្បីអាចឆ្លើយតបយ៉ាងលឿនចំពោះបញ្ហាជុំវិញផ្ទៃដី គឺការសិក្សាមានជំនួយគាំទ្រពីស្ថាប័ននានាជាច្រើនស្តីពី ផលប៉ះពាល់នៃការឡើងថ្លៃម្ហូបអាហារ ទៅលើអ្នកប្រើប្រាស់ ជាពិសេសជនក្រីក្រ ដែលវិទ្យាស្ថានបានធ្វើឡើងនៅចុងឆ្នាំ២០០៨ ។ វេទិកាស្រាវជ្រាវអភិវឌ្ឍន៍ ដែលមានកិច្ចសហការជាដៃគូជាមួយអង្គការកម្ពុជាជាច្រើនទៀត និងដែលទទួលជំនួយគាំទ្រពី មជ្ឈមណ្ឌលស្រាវជ្រាវអភិវឌ្ឍន៍អន្តរជាតិ (IDRC) បានផ្តល់លទ្ធភាពឱ្យវិទ្យាស្ថាន CDRI ដើរតួនាទីដឹកនាំកាន់តែធំទូលាយបែបទៀត ក្នុងការលើកកម្ពស់គុណភាព និងកិច្ចសហការស្រាវជ្រាវ ។ បច្ចុប្បន្ននេះដើម្បីឱ្យលទ្ធផលស្រាវជ្រាវរបស់ CDRI អាចជូនដំណឹងបានទូលំទូលាយបំផុតនៅក្នុងប្រទេស និងក្រៅប្រទេស ការបោះពុម្ពផ្សាយពីការស្រាវជ្រាវទាំងអស់របស់ CDRI អាចរកបានដោយឥតគិតថ្លៃជាឯកសារ PDF នៅក្នុងវេបសាយ CDRI ។

វិទ្យាស្ថាន CDRI និងវិបត្តិពិភពលោក: វិទ្យាស្ថាន CDRI បានចូលរួមក្នុងសកម្មភាពស្រាវជ្រាវខាងគោលនយោបាយជាច្រើន ដើម្បីឆ្លើយតបនឹងវិបត្តិសេដ្ឋកិច្ច និងហិរញ្ញវត្ថុក្នុងតំបន់ និងពិភពលោក ហើយនិងផលប៉ះពាល់មកលើប្រទេសកម្ពុជា ។ សកម្មភាពទាំងនេះរួមមាន គំរោងស្រាវជ្រាវដ៏ជាក់លាក់មួយ

សិក្ខាសាលាលើកទី ៥៥ នៃទំនាក់ទំនងការទូតរវាងកម្ពុជា និងជប៉ុន នៅភ្នំពេញ វិច្ឆិកា ២០០៨
Seminar to mark the 55th anniversary of diplomatic relations between Cambodia and Japan, Phnom Penh, November 2008



ចំនួន ការចូលរួមក្នុងអនុក្រមប្រព័ន្ធសុវត្ថិភាពសង្គមនៃក្រុម ការងារបច្ចេកទេសរបស់រដ្ឋាភិបាល ស្តីពីសន្តិសុខស្បៀង និង អាហារូបត្ថម្ភ ការចូលរួមរៀបចំខ្លឹមសារនិងកម្មវិធីសំរាប់ សន្តិសុខចក្ខុវិស័យប្រទេសកម្ពុជាឆ្នាំ២០០៩ និងការចូលរួមក្នុង វេទិកាថ្នាក់តំបន់ ដូចជា សិក្ខាសាលាធនាគារពិភពលោកស្តីពី “ការគ្រប់គ្រងភាពងាយរងគ្រោះ នៅតំបន់អាស៊ីខាងកើត” នៅ ខែមិថុនា ២០០៨, “វេទិកាថ្នាក់តំបន់កំរិតខ្ពស់របស់អាស៊ាន ស្តីពីការកាត់បន្ថយភាពងាយរងគ្រោះនៅចំពោះមុខវិបត្តិ” នៅខែកុម្ភៈ ២០០៩ និងវគ្គពិភាក្សាបំប្រុងជំនាញនៃបណ្តាស្ថាប័ន ស្រាវជ្រាវនៅអាស៊ី ដែលរៀបចំឡើងដោយវិទ្យាស្ថានស្រាវ ជ្រាវរបស់ធនាគារអភិវឌ្ឍន៍អាស៊ី (ADB) ស្តីពី “ការឆ្លើយតប របស់តំបន់អាស៊ីចំពោះវិបត្តិហិរញ្ញវត្ថុសកល - អនុសាសន៍ សំរាប់សន្តិសុខកំពូល G20” ។

ការពិគ្រោះយោបល់ដើម្បីអភិវឌ្ឍន៍កម្មវិធី NCDD: ក្នុងឆ្នាំ២០០៨-០៩ វិទ្យាស្ថាន CDRI បានចុះកិច្ចសន្យាបម្រើការ ជាដៃគូពិគ្រោះយោបល់អោយវិទ្យាស្ថានសិក្សាពិទ្ធិក្រុង ដែល មានទីស្នាក់ការនៅក្រុងវ៉ាស៊ីនតោន ដោយធ្វើការជាមួយក្រសួង មហាផ្ទៃ និងគណៈកម្មាធិការជាតិគ្រប់គ្រងវិបត្តិការ និង វិសហមជ្ឈការ (NCDD) នៅក្រោមឱវាទក្រសួងមហាផ្ទៃ ក្នុង ការកសាងកម្មវិធីសំរាប់ដំណាក់កាល ១០ឆ្នាំខាងមុខនៃកម្មវិធី កំណែទម្រង់អភិបាលកិច្ចថ្នាក់ក្រោមជាតិ ។ ការចុះកិច្ចសន្យា នេះដែលឈរលើបទពិសោធន៍យូរឆ្នាំរបស់ CDRI ក្នុងការស្រាវ ជ្រាវខាងគោលនយោបាយស្តីពីវិបត្តិការ និងវិសហមជ្ឈការ នឹងជួយកសាងមូលដ្ឋាន សំរាប់ការចូលរួមរយៈពេលវែងក្នុង ការងារកំណែទម្រង់ទាំងនេះ ។

ការបង្កើនរយៈពេល និងការពង្រីកជំនួយឧបត្ថម្ភរបស់ Sida-DFID: នៅឆ្នាំ២០០៨ ទីភ្នាក់ងារ Sida និង DFID បាន បង្កើនរយៈពេលផ្តល់ជំនួយឧបត្ថម្ភរបស់ខ្លួនដល់ CDRI រហូតដល់ ដំណាច់ឆ្នាំ២០១០ ក្នុងនោះ DFID បង្កើនរយៈពេលចូលរួម វិភាគទានដល់ កម្មវិធីអភិបាលកិច្ចតាមបែបប្រជាធិបតេយ្យ និងកំណែទម្រង់សាធារណៈ ព្រមទាំងមូលនិធិស្នូលតាមគំរូរបស់ Sida ។ ការគ្រប់គ្រងមូលនិធិទាំងនេះអនុវត្តតាមកិច្ចព្រមព្រៀង ដែលបានធ្វើឡើងតាមរយៈ Sida ។

ការសើទើពិនិត្យពាក់កណ្តាលអាណត្តិ លើការអនុវត្តន៍ ផែនការយុទ្ធសាស្ត្រឆ្នាំ២០០៦-១០ របស់ CDRI និងការសើ ទើពិនិត្យពាក់កណ្តាលអាណត្តិលើជំនួយឧបត្ថម្ភរបស់ Sida ដល់ CDRI: វិទ្យាស្ថាន CDRI បានបង្កើតការវាយតម្លៃពាក់កណ្តាល អាណត្តិលើផែនការយុទ្ធសាស្ត្រឆ្នាំ២០០៦-១០ របស់ខ្លួនដែល រួមមានសមាសភាគដូចខាងក្រោម:

- ការសើទើពិនិត្យលទ្ធផល រៀបចំនិងគោលដៅធំ និងគោលដៅ តាមកម្មវិធីក្នុងផែនការ
- អង្កេតធ្វើឡើងដោយអង្គការពិភពលោកស្តីពី ការពេញចិត្ត របស់បុគ្គលិក
- ការសើទើពិនិត្យលើតួនាទី និងតំរូវការអភិវឌ្ឍន៍នៃអ្នក គ្រប់គ្រងថ្នាក់កណ្តាល
- ការសើទើពិនិត្យលើបៀវត្សរ៍ និងរចនាសម្ព័ន្ធបៀវត្សរ៍ ការ ជ្រើសរើសបុគ្គលិក ការវាយតម្លៃលទ្ធផលការងារ គោល នយោបាយរក្សាបុគ្គលិក និងការអនុវត្តដាក់ស្តែង ។

ការសើទើពិនិត្យពាក់កណ្តាលអាណត្តិដោយឯករាជ្យលើ ជំនួយគាំទ្ររបស់ Sida (និងរបស់ DFID) ចំពោះ CDRI



រូបថតអនុស្សាវរីយ៍: សិក្ខាកាមនៅក្នុងសិក្ខាសាលាស្តីពី
 “ការងារកសាងសន្តិភាព ២០០៨” ព្រមទាំងអ្នកបណ្តុះបណ្តាល
 និងនាយកប្រតិបត្តិ CDRI មិថុនា ២០០៨
*Photo souvenir: Participants at the workshop on
 “Working for Peace 2008”, with CDRI’s trainers and
 executive director, CDRI, June 2008*

ក៏បានអនុវត្តចប់សព្វគ្រប់ដែរ ។ ការសើរើពិនិត្យទាំងនេះដែល
 មានទាំងការពិគ្រោះយោបល់ជាមួយ អ្នកពាក់ព័ន្ធសំខាន់ៗជា
 ច្រើនរបស់ CDRI ផង បានជួយឱ្យ CDRI អាចកំណត់ចេញនូវ
 ១០ អាទិភាពចំបងៗ សំរាប់រយៈពេលនៅសល់ក្នុងផែនការ
 ឆ្នាំ២០០៩-១០ និងឆ្នាំបន្ទាប់ៗទៀត ដូចជា គុណភាពការ
 ស្រាវជ្រាវ ការផលិតឯកសារស្រាវជ្រាវខាងគោលនយោបាយ
 ជាភាសាអង់គ្លេស និងភាសាខ្មែរ ការអភិវឌ្ឍន៍សមត្ថភាពអ្នក
 ស្រាវជ្រាវឱ្យកាន់តែមានលក្ខណៈជាប្រព័ន្ធ ការធ្វើបច្ចុប្បន្នភាព
 និងកែលម្អសេចក្តីសម្រេចនានាសម្រាប់ប្រើប្រាស់ និងប្រាក់ឧបត្ថម្ភ និង
 ការកសាងយុទ្ធសាស្ត្រស្រាវជ្រាវប្រទេសកម្ពុជាដល់ ឆ្នាំ២០២០
 ដែលនឹងក្លាយជាមូលដ្ឋាន សំរាប់ផែនការយុទ្ធសាស្ត្រជាបន្ទាប់ ។
 ការបញ្ចប់ដំណាក់កាលទី២ នៃកម្មវិធីខ្សែចង្កេះ: បន្ទាប់
 ពីការបោះឆ្នោតថ្នាក់ជាតិនៅខែកក្កដាមក នៅខែកញ្ញា ២០០៨
 យន្តការបង្ការទំនាស់ក្នុងការបោះឆ្នោតនៅកម្ពុជា (COPCEL)

បានបញ្ចប់ដំណាក់កាលទី២ ដោយធ្វើសន្និសីទថ្នាក់ជាតិមួយស្តីពី
 មេរៀនទទួលបានពីការបោះឆ្នោត ។ CDRI នឹងពិចារណាពីតួនាទី
 ទៅថ្ងៃអនាគតរបស់ខ្លួន ក្នុងការស្រាវជ្រាវ និងគោលនយោបាយ
 ពាក់ព័ន្ធនឹងការបោះឆ្នោត ។

សមាជិកថ្មីនៃក្រុមប្រឹក្សាភិបាល: នៅឆ្នាំ២០០៨ មាន
 ការតែងតាំងសមាជិកអន្តរជាតិថ្មី ២នាក់នៃក្រុមប្រឹក្សាភិបាល
 គឺ សាស្ត្រាចារ្យ Zhang Yuyan ជាអាយកវិទ្យាស្ថានការសិក្សា
 ពីអាស៊ី-ប៉ាស៊ីហ្វិក នៃបណ្ឌិតសភាចិននៃវិទ្យាសាស្ត្រសង្គម
 (Institute of Asia-Pacific Studies of the Chinese Academy
 of Social Sciences) និង ឯកអគ្គរាជទូត បណ្ឌិត Borje
 Ljunggren ប្រទេសស៊ុយអែត ។ នៅដើមឆ្នាំ២០០៩ កញ្ញា
 អ៊ូប ប៊ីនតារ៉ានី ជានារីដំបូងគេ ដែលបានជាប់ឆ្នោតជាតំណាង
 បុគ្គលិកនៅវិទ្យាស្ថាន CDRI ។



តំណាងធនាគារពិភពលោកជួបជាមួយថ្នាក់ដឹកនាំ និងអ្នកស្រាវជ្រាវនៃវិទ្យាស្ថាន CDRI មករា ២០០៩
World Bank country manager briefed by CDRI’s senior management and researchers, January 2009

Major Projects 2008-09

1	2009 Cambodia Outlook Conference	Cambodia and the Global Crisis: Impact, Policy Responses and Action
2	2008–2009 Annual Development Review	Fourth annual review of critical development issues in Cambodia
3	Quarterly Cambodia Development Review	A discussion of most recent development issues and assessment of economic performance
4	Poverty Dynamics Study	In-depth analysis of the relationship between economic growth, poverty dynamics and inequality in Cambodia
5	Ke'chhnay Programme: Strengthening the State, Empowering Citizens for Democratic Development	A four-year policy research and capacity-building programme
6	Leadership in Local Politics	A study under the Ke'chhnay programme examining how local leaders mobilise resources in a context of constraint
7	Governance of Resources: Case Study of Water	Another study under the Ke'chhnay programme, exploring “What factors constrain or enable good governance of common resources?”
8	Local Money Politics and Development in Cambodia	To get an idea on people's awareness of political party contributions to their local development and how that affects their voting
9	Consultancy work with Ministry of Interior	To assist the design of the Rural Investment and Local Governance project for the formulation of the National Programme for Sub-National Democratic Development
10	Civil Society Organisation (CSO)-Parliamentarian Engagement in Cambodia	A study to better understand how civil society engages with parliaments in south-east Asia
11	Peace-Building and Conflict Transformation Training	Building a culture of peace and community-based peace training
12	Child Poverty	A study of poor Cambodian households with children
13	Youth Situation Analysis in Cambodia	To inform policy makers and development partners on the development of a national youth policy and specific sectoral policies and programmes that serve young Cambodians
14	Enhancing the Effectiveness of Rural Productive Service Delivery Systems	To assess the effectiveness of service delivery of various NGOs in contributing to sustainable agriculture and rural development in Cambodia
15	Agricultural Production and Trade in the Greater Mekong Sub-region	A study focusing on the flow of rubber and cassava from the farm to export market
16	Cambodia's Rubber Export Competitiveness in the GMS	A study of rubber production/processing costs and export facilitation
17	Trade Competitiveness of Small and Medium Enterprises	A discussion on the importance of finance and policy options
18	Services Trade Liberalisation and Growth in GMS: Opportunities and Needs	Examining the possible effects of liberalisation of telecommunications and financial services—limited to banking and insurance
19	Global Financial Crisis Impact	Examining how the global financial crisis affects the Cambodian economy

20	Assessing China's Impact on Poverty Reduction in the Greater Mekong Sub-region	A study focusing on the potential impact of China on economic growth and poverty reduction in the GMS countries
21	Chinese Investment in Cambodia	Identifying the reasons for the surge of Chinese investment
22	Maximising Opportunities of Chinese Investment in Natural Resources in Cambodia	Exploring the role of Chinese investment in natural resources
23	Trade in Services	Understanding services capacity and export potential in Cambodia
24	The Political Economy of Regional Integration in the Greater Mekong Sub-region	Identifying the characteristics of the groups involved in or affected by regional cooperation and integration in the GMS
25	Water Resource Management Research Capacity Development Programme	A study to improve the use and governance of water resources to increase agricultural production and sustainable use of water resources in Cambodia
26	Building Community Capacity for Poverty Reduction Initiatives in the Tonle Sap Basin	Supporting capacity development of communes and community organisations that are beneficiaries or participants in the four major poverty reduction projects in the Tonle Sap basin
27	Tropical Forests for Poverty Alleviation: from Household Data to Global Analysis	Advancing understanding of the role of tropical forests in preventing or reducing rural poverty in different contexts
28	Sustainable Pathways for Attaining the Millennium Development Goals	Increasing awareness, understanding and knowledge among decision makers, providing concrete policy recommendations in relation to ecosystem services

Operating a small shop is one good way of moving out of poverty, Ba Baong in Prey Veng province, November 2008



With good roads, traders can come every day to buy products from villagers, Ba Baong in Prey Veng province, November 2008

Our Partners

Effective partnerships are critical to the success of CDRI's development work. In making decisions about its programmes and projects and their resourcing, CDRI seeks to build partnerships that are committed to:

- development of the abilities of the Cambodian people, their government and institutions;
- an understanding of and respect for the local circumstances that determine sustainable development outcomes— political, economic, social, historical and cultural;
- ownership and control of development programmes and results by Cambodian institutions;
- longer term support for the sustainable growth of CDRI and the development of the qualifications, skills and expertise of its staff.

In 2008–09 CDRI worked in partnership with the following local institutions, multilateral and bilateral donor agencies and other institutions to achieve its objectives:

Government—National, Provincial and Local
 Commune councils
 Council for the Development of Cambodia
 Council for Administrative Reform
 Council for Agriculture and Rural Development
 Institute of Technology
 Ministry of Agriculture, Forestry and Fisheries

Ministry of Commerce
 Ministry of Economy and Finance
 Ministry of the Interior
 Ministry of Land Management, Urban Planning and Construction
 Ministry of Planning
 Ministry of Rural Development
 Ministry of Social Affairs, Labour, Vocational Training and Youth Rehabilitation
 Ministry of Tourism
 Ministry of Water Resources and Meteorology
 Ministry of Women's Affairs
 National Assembly
 National Bank of Cambodia
 National Election Committee
 National Institute of Statistics
 Provincial governments
 Provincial, municipal and district administrations
 Royal University of Agriculture
 Royal University of Phnom Penh
 Senate
 Supreme National Economic Council

Other Local Partners

ANZ Royal Bank (Cambodia) Ltd.
 Committee to Promote Women in Politics and its affiliate organisations
 Community-Based National Resource Management Learning Institute
 Cooperation Committee for Cambodia
 NGO Forum
 Working Group Partnership on Decentralisation and its affiliate organisations



Public lecture organised by the British Embassy in Phnom Penh and CDRI on "After the G20 London Summit: Good Governance and the Global Economic Crisis": Presentation by H.E. Mr Bill Rammell (MP), minister of state at the British Foreign and Commonwealth Office, May 2009



Agreement signing between Mr Stephen Higgins, CEO, ANZ Royal Bank and Mr Larry Strange, executive director, CDRI, July 2008

rtners

International Development Agencies

Asian Development Bank
 Australian Agency for International Development
 Canadian International Development Agency
 Danish International Development Agency
 Department for International Development, United Kingdom
 Economy & Environment Programme for South-East Asia
 Food and Agriculture Organisation
 International Development Resource Centre, Canada
 International Labour Organisation
 International Monetary Fund
 Japan Fund for Poverty Reduction
 Japan International Cooperation Agency
 Novib, (Oxfam) Netherlands
 Rockefeller Foundation, USA
 Swedish International Development Cooperation Agency
 United Nations Children's Fund
 United Nations Economic and Social Commission for Asia and the Pacific
 United Nations Population Fund
 United Nations Development Programme
 United Nations Inter-Agency Project
 United Nations Research Institute for Social Development
 World Bank
 World Food Programme

Centre for International Forestry Research
 Danish Centre for Forest, Landscape and Planning, Denmark
 Institute of Development Studies, UK
 International Fund for Agricultural Development, Italy
 International Institute for Sustainable Development, Canada
 International Trade Centre / World Trade Organisation
 Overseas Development Institute, UK
 Social Research Institute, Chiang Mai University, Thailand
 Stockholm Environment Institute, Sweden
 Heinrich Böll Foundation, Cambodia Country Office
 University of Sydney, Australia
 Urban Institute, USA

Development Analysis Network (DAN)

Central Institute for Economic Management, Vietnam
 Institute of Economics, Vietnam
 National Agriculture and Forestry Research Institute, Laos
 National Economic Research Institute, Laos
 National Statistics Centre, Laos
 Thailand Development Research Institute, Thailand
 Yunnan-ASEAN Regional and Industrial Development Research Centre, Kunming
 University for Science and Technology, China

Other International Partners

Australian Centre for International Agricultural Research



(From left) Mr Srey Marona, executive director, CBNRM-LI; Mr Larry Strange, executive director, CDRI; H.E. Dr Hang Chuon Naron, permanent vice chairman, Supreme National Economic Council, secretary general, Ministry of Economy and Finance, and chairman, CDRI board of directors; Mr Richard Fuchs, regional director, Regional Office for Southeast and East Asia, IDRC; and participants at the 2008 Development Research Forum, Phnom Penh, September 2008

Programmes

Economy, Trade and Regional Cooperation Programme

CDRI continues to produce regular publications on the Cambodian economy and major development trends and issues: the monthly *Flash Report on the Cambodian Economy*, the quarterly *Cambodia Development Review* and the *Annual Development Review*, now released at each Cambodia Outlook Conference, with associated Khmer-language materials.

In addition, the unit has been conducting research projects that address specific policy issues. A study on institutions, policy and legal framework for labour migration commissioned by the ILO closely engaged the Ministry of Labour and Vocational Training and was successfully completed and well received by the donor. A project has been completed on the impact of trade on the environment, funded by the Geneva-based Trade Knowledge Network.

The second draft of a Trade in Services study has been submitted to the International Trade Centre for comments. “The Political Economy of Regional Integration in the Greater Mekong Sub-Region: A Stakeholder Analysis” is in progress; the team has nearly completed the first draft report. A competitiveness study funded by UNESCAP will consist of two separate final reports: Export of Services and Economic Growth, and a Rubber Competitiveness Study; the former has been completed while the latter is proceeding to analysis and writing despite the cancellation of planned fieldwork. A project is in progress on Chinese investment in Cambodia as part of a regional study coordinated by Chiang Mai University.

The Development Analysis Network (DAN), the CDRI-coordinated network of research institutes in Cambodia, Laos, Thailand, Vietnam and Yunnan province of China, supported by the Rockefeller Foundation, has completed draft reports for two current projects: cross-border migration in the GMS (DAN 6) and agricultural trade in the GMS (DAN 7). A final concept note on informal labour migration in the GMS was prepared and submitted to IDRC for possible funding for DAN in 2009–10. A proposal for networking of researchers was approved for funding by IDRC, which committed \$500,000 for CDRI and the Community Based Natural Resource Management Learning Institute jointly to coordinate sharing of research information and building capacity of researchers in Cambodia. This is a three-year commitment that began in July 2007. The network members have started preparing the research methodology for “Assessing China’s Impact on Poverty Reduction in the Greater Mekong Sub-region” (DAN 8), which will last till June 2010. The detailed country research proposal and first draft country report are expected by May and December 2009.

A study of the impact of soaring food prices, consisting of a nationally representative sample survey and qualitative research in specially targeted communities, was conducted to assess both the negative impact on consumers, especially the poor, and the positive impact on producers and traders. It examined the possible difficulties for poor households in coming months and the best ways to mitigate them. On the other hand, it examined what is needed to increase food production in response to increased world demand and higher export prices. The final report has been accepted by donors.



ARTN&T Capacity Building workshop for trade research: “Behind the Border” Gravity Modeling, Bangkok, December 2008



The many waterways in Cambodia play an important role in poverty reduction, Ba Baong, Prey Veng province, February 2008

Taking care of younger siblings: very common work for children, Ba Baong, Prey Veng province, February 2008



Algae production provides additional income to families in coastal areas, Kompong Tnoat, Kampot province, October 2008



A local solution for transport when the flood comes, Khsach Chi Ros, Kompong Thom, November 2008

Poverty, Agriculture and Rural Development Programme

The Poverty, Agriculture and Rural Development Programme has conducted research aiming to provide policy and decision makers insights into the progress and challenges of poverty reduction in Cambodia.

The Poverty Dynamics Study (PDS), a follow-up to the Moving Out of Poverty Study, is supported by the World Bank-DFID Poverty Trust Fund. The PDS is designed to investigate the relationship between economic growth, poverty dynamics and inequality in Cambodia. The project has completed its first stage (research design, advanced poverty analysis, field data collection training and data collection) for a two-year project 2008–09. Data management, policy note, technical paper and dissemination will be finalised in the second year. Building on the experiences and findings of the PDS, the Poverty, Agriculture and Rural Development Programme and the Economy, Trade and Regional Cooperation

Programme have developed a joint proposal for a chronic poverty study.

The Youth Situation Analysis, focusing on youth in economic and social context—employment, education, health, participation, rights and vulnerability—in order to contribute to the formulation of national youth policy, has been nearly completed, with support from UNICEF.

A project on enhancing the effectiveness of rural productive service delivery, in collaboration with the Social Development Programme, has begun, funded by IFAD. The project objectives are to identify different approaches, modalities and good practices and challenges for rural productive services delivered by NGOs, the private sector and public institutions. This will provide basic understanding for recommendations on improving rural productivity and livelihoods, and promoting market-oriented agricultural development.

Democratic Governance and Public Sector Reform Programme

The Democratic Governance and Public Sector Reform Programme undertakes internally designed programme-based research. In 2008 and 2009, the unit has conducted research identified in the Ke'chhnay programme document proposal for a four-year (2007–10) policy research and capacity building under the Democratic Governance and Public Sector Reform Programme.

The first project, Leadership in Local Politics, aims at exploring who rural villagers perceive as their leaders and identifying local leadership characteristics—the first study of its type in Cambodia. The governance of the common resources project examines the factors that enable or constrain community-based resource management and decentralised resource management to contribute to good governance of irrigation water. The two projects will produce two working papers in mid-2009. Another important project, on money, politics and development, explores voters' awareness of political party contributions to local development and how this affects their voting. It aims at understanding the incentives for national and local elites to contribute to local development.

The unit has undertaken additional research (which fits well into the unit programme document) seeking to understand the relationships between civil society organisations and members of parliament in Cambodia and explore strategies for enhanced engagement between the two actors; the study is a key component of a larger one on the engagement between parliamentarians and civil society in south-east Asia. Unit researchers, for the first time, have opportunities to assist the Ministry of the Interior and other ministries in the formulation of the National Programme for Sub-National Democratic Development with research-based policy options for sub-national administrative reforms.

To enhance researchers' capacity, reading and discussions on important issues and social science theories are regularly conducted. To expand research knowledge among researchers, others concerned and students, the unit has coordinated the Development Research Forum, which will host an annual symposium on significant contemporary topics toward the end of 2009.



Suggestion box on accountability in the use of the commune development fund, Dang Kdar, Kompong Thom province, October 2008



Land titling registration activity at Wat Ta Meum commune, Battambang province, May 2007

Industrial areas in Kompong Cham province, July 2008



Restoration of local architecture for tourism, Kep province, June 2008

Natural Resources and the Environment

Water Resources Management Research Capacity Development Programme is a five-year partnership (2006–11) between CDRI, the Royal University of Phnom Penh and the University of Sydney funded by AusAID. It is designed and implemented in consultation with the Technical Working Group on Agriculture and Water, hosted by the ministries of Water Resources and Meteorology, and Agriculture, Forestry and Fisheries. The objective is to improve the use and governance of water resources. The programme has been researching governance, geography and economics in 11 irrigation schemes in Kompong Thom, Pursat and Kompong Chhnang. It has just carried out a mid-term review. Three researchers from CDRI and RUPP have been pursuing studies at the University of Sydney in water resources management, focusing on water governance and physical issues.

Tropical Forests for Poverty Alleviation—from Household Data to Global Analysis is a three-and-a-half-year project funded by Danida through the Poverty and Environment Network. The objective is to advance understanding of the role of tropical forests in preventing and reducing rural poverty. The project is a research collaboration of five institutions: the University of Copenhagen, the Centre for International Forestry Research, the Forestry Research Institute of Ghana, the Department de Sociologies at the University of Ouagadougou in Burkina Faso and CDRI. The project has completed its field survey in three sites (15 villages with 600 households in Kampot, Kompong Thom and Kompong Speu). A working paper is being prepared.

Building Community Capacity for Poverty Reduction Initiatives in the Tonle Sap Basin is a two-and-a-half-year project funded by the Japan Fund for Poverty Reduction through the Asian Development Bank. The objective is to support capacity development of the communes and community organisations that are beneficiaries or participants in four major poverty reduction projects in the Tonle Sap basin. The project is a collaboration of the Community-Based Natural Resource Management Learning Institute, CDRI and the Council for Agriculture and Rural Development. The project has completed a baseline survey in selected areas in communes under the Tonle Sap Sustainable Livelihoods Project. A baseline report is being prepared.

Sustainable Pathways for Attaining the Millennium Development Goals is a 10-month project funded by the Stockholm Environment Institute-Asia. The objective is to (1) increase awareness, understanding and knowledge among decision makers, (2) provide concrete policy recommendations and (3) assist the Swedish government to incorporate environmental and climate change issues into strategies for meeting the Millennium Development Goals. The initiative has three main activities: (1) a comprehensive review of the most essential ecosystem services needed in order to meet the MDGs and the effects of climate change on the supply of these services, (2) dialogue with international stakeholders (including the government of Sweden and UN organisations) on policy options and (3) national policy engagement based on local and regional analysis in Cambodia. The project has completed its field survey in Kanhchor village (Kratie) and Kompong Tnaot village (Kampot), focusing on households dependent upon ecosystem services.

Social Development Programme

The Human Security, Peace Building and Conflict Transformation Unit was recently transformed into the Social Development Programme. Its purpose is to contribute to the improvement of health, education and social welfare by providing research findings and recommendations. “Child Poverty and Disparities in Cambodia”, funded by UNICEF, and “Youth Situation Analysis” (in collaboration with the Poverty, Agriculture and Rural Development Programme), funded by multiple donors, have been completed.

In collaboration with the Poverty, Agriculture and Rural Development Programme, the unit is researching rural productive service delivery, funded by IFAD. The draft report is completed. The unit is collaborating with the Oxford Policy Institute to prepare a health manager baseline study and a study on incentives for and the retention of health workers in rural and disadvantaged areas. The objective of the former is to examine the relationship between management styles and organisational performance in the health sector, while the latter is to explore the financial and non-financial incentives required to post and retain new clinical graduates in remote

areas. These two projects are seeking funding from DFID. In addition, the unit is discussing with UN-HABITAT a research proposal on improving the safety of the urban poor.

This unit also provides training to government officials, NGO peace-building practitioners, press associations and journalists in selected municipalities and provinces. Training on “The Role of the Press in Peace Building”, “Working for Peace”, “Working together for Peace and Development” and “Training of Trainers” for peace has been provided and will be provided this year. This training was generously funded by OXFAM Novib. The unit successfully completed the Conflict Prevention in Cambodian Elections project, which provided open and neutral forums for the discussion of election-related issues and prevention of conflict, violence and misunderstanding.

CDRI has sent two programme support staff of the unit to do a master’s degree in development studies at the Royal University of Phnom Penh. Ms Sok Sethea has successfully completed this programme. Ms Houn Chantrea is still in the programme.



Village children on their way to school, Prek Kmeng, Kandal province, October 2008



Child workers: a consequence and a cause of poverty, Dang Kdar, Kompong Thom province, October 2008

Building Research Skills and Qualifications 2008-09

POSTGRADUATE STUDY AND CAPACITY DEVELOPMENT

	NAME	STUDY PROGRAMME	INSTITUTION
Mr	Ann Sovatha	Master of Arts	Northern Illinois University, USA
Mr	Chem Phalla	PhD in Water Resource Management	University of Sydney, Australia
Mr	Doung Virorth	Master of International Studies (Peace and Conflict Resolution)	University of Queensland, Australia
Mr	Hing Vutha	Master in International Economics Law and Policy	University of Barcelona, Spain
Ms	Huon Chantrea	Master of Development Study	Royal University of Phnom Penh, Cambodia
Ms	Khiev Daravy	Master in Water Governance	University of Sydney, Australia
Mr	Kim Chettra	Master in Marketing	Pannasastra University of Cambodia
Mr	Kim Sedara	PhD in Development and Decentralisation	Gotenborg University, Sweden
Mr	Kim Sean Somatra	PhD in Geo-Sciences	University of Sydney, Australia
Mr	Nou Keo Sothea	PhD in Education (Evaluation and Development Studies)	University of Canberra, Australia
Mr	Pak Kimchoeun	PhD in Public Policy and Governance	Australian National University, Australia
Mr	Phim Runsinarith	PhD in International Development Studies	Nagoya University, Japan
Ms	Ros Bandeth	Master of Applied Science in Natural Resource Environment	Massey University, New Zealand
Mr	Sen Sina	Master in Public Policy	University of Cambodia
Ms	Sok Sethea	Master in Development Studies	Royal University of Phnom Penh, Cambodia
Ms	Svay Souma	Master of Educational Development	Hiroshima University, Japan
Ms	Sum Sreymom	Master of Agricultural and Rural Development	Tokyo University of Agricultural and Technology, Japan

UNDERGRADUATE STUDY

Ms	Oeung Bon Thyda	Bachelor in Human Resources Management	Cambodian Mekong University, Cambodia
Ms	Sam Sreymom	Bachelor in English Language	Institute of Foreign Languages, Cambodia

SHORT COURSE TRAINING

Ms	Chhoun Nareth	Intensive English for Academic Purposes	Pannasastra University of Cambodia
Mr	Lonn Pich Dara	General English	Australian Centre for Education (ACE), Cambodia
Ms	Ly Tem	Academic Writing	Australian Centre for Education (ACE), Cambodia
Mr	Oum Chantha	Media Training	Communications and Media Training Centre, Cambodia
Ms	Run Savinn	Advanced English Communication	Cambodian Mekong University, Cambodia

SHORT COURSES CONDUCTED AT CDRI

Dates	Course Title	Provided by Speaker/Institution
9 May 2008	Research workshop on “Labour Dispute Resolution in Cambodia: Arbitration Council—How it Works, What It Achieves, and Challenges Ahead”	Mr Men Nimmith, executive director, Arbitration Council Foundation
6 June 2008	Research workshop on “Environmental Impacts of ASEAN-China FTA in the Greater Mekong Sub-region”	Mr Hing Vutha, research associate, CDRI
20 June 2008	Research workshop on “Moribund Farmers’ Association to Successful Microfinance Institution: The Case of the Ta Ong Soybean Association”	Mr Steve Gniel, research associate, Australian Institute for Sustainable Community, University of Canberra, Australia
7–11 July 2008	Panel Data Analysis	World Bank
30 June–4 July 2008	Advanced Poverty Analysis	World Bank
21–23 July 2008	Qualitative Research Preparation and Nvivo Refresher Course	Ms Ingrid FitzGerald & Dr Brett Ballard, CDRI
16–23 June 2008	Regression & Economic Analysis	World Bank
4 July 2008	Research workshop on “A Critique of Development Program Evaluation: The Case of Cambodia”	Mr Nou Keosothea, research associate, CDRI, and PhD student of the Faculty of Education, University of Canberra, Australia
18 July 2008	Research workshop on “An Ethnographic Research: Water Use and Management in a Village, Batheay District, Kompong Cham”	Ms Ogasawara Rie, PhD student, Kyoto University, Japan
1 August 2008	Research workshop on “The Political Economy of State-Building in Post-Conflict Cambodia: Party Financing, Elite Networks, Reforms and the Road to Development in Cambodia”	Mr Pak Kimchoeun, research associate, CDRI, PhD student of the Australian National University, Australia



Workshop for Cambodian librarians organised by Electronic Information for Libraries and CDRI, CDRI's conference room, November 2008

14 August 2008	Research workshop on “Impact of High Food Prices in Cambodia”	Mr Chan Sophal, senior research manager, CDRI and Mr Phim Runsinarith, research associate, CDRI
18–27 August 2008	Poverty and Policy Analysis Technique	University of Southampton, UK
29 August 2008	Research workshop on “Globalisation, Poverty and Inequality”	Dr Hossein Jalilian, research director, CDRI
12 September 2008	Research workshop on “The Dynamics of Civil Society Engagement with ASEAN”	Dr Alexander C. Chandra, senior policy adviser on ASEAN, Oxfam
26 September 2008	Research workshop “Children and Poverty in Cambodia”	Dr Han Phoumin, programme manager and Mr Net Neath, research associate, CDRI
25–27 Sept. 2008	Strategy to Integrate the Water Resource Management and Awareness and Planning of IWRM	Cambodia National Mekong Committee, Kompong Cham
13–17 October 2008	Field Data Analysis International Workshop	PEN-Danida
24 October 2008	Research workshop on “Re-structuring of research at CDRI”	Dr Hossein Jalilian, director of research, CDRI
7 November 2008	Research workshop on “An Analysis of Cambodia’s Value Added Tax: Design, Performance and Challenges”	Ms Ouch Chandarany, research associate, Economy Unit, CDRI
21 November 2008	Research workshop on “Selling to Survive: Market Vendors in Kompong Cham Town”	Ms Hak Sochanny & the ADI team, senior trainer/researcher, CCC
12 December 2008	Research workshop on “The Role of Micro-Credit in Market Dynamics”	Ms Marjolaine Mitaut, intern, CDRI
17 December 2008	“Improving Cam-eFL Activities and the Use of eFL’s Services by Cambodian Librarians” organised and hosted by CDRI	Dr Arnold Hirshon, representative from Nelinet
26 December 2008	Research workshop “Leadership in Local Politics of Cambodia”	Ms Thon Vimealea, research associate, Governance Unit, CDRI
22 January 2009	Research workshop on “Discuss and Get Researchers’ Opinions on the Theme and Sub-Themes of the Second Symposium of the Development Research Forum”	Ms Chea Chou, research associate, Governance Unit, CDRI
5 February 2009	Research workshop on “Learning from Recent D&D in Cambodia: Politics and Reform Process in Cambodia”	Mr Pak Kimchoeun, research associate, CDRI PhD student of Australian National University, Australia
19 February 2009	Research workshop on “Impact of Global Financial Crisis” and “Participatory Irrigation Management and the Reasons for the Success of Farmer Water User Communities in Water Distribution: A Case Study in Cambodia”	Dr Hossein Jalilian, research director, CDRI. Ms Ros Bandeth, research assistant at CDRI and also a master’s student at Massey, New Zealand University
26 February 2009	Research workshop on “Why Do We Need Theory?”	Prof. Joakim Ojendal, School of Global Studies, Goteborg University, Sweden and member of research advisory team, CDRI
6 March 2009	Research workshop on “Sustaining Rapid Growth in a Challenging Environment”	Stephane Guimbert, senior country economist, World Bank in Cambodia
20 March 2009	Research workshop on “Women’s Participation in Politics in Cambodia at the Commune Level”	Sok Sethea, Social Development Unit, CDRI

Library and Publishing Services

Library Update

The library organised orientation for 416 students from 10 universities in Phnom Penh with briefings on the library profile, collections and how to use its services. It has received 3010 users: 2110 males and 900 females; 2579 of them were students and the others were researchers, NGO staff, government officials and so on. Also 370 users took up library membership.

With many more users to serve, the library worked hard to improve checking books in and out and to introduce new users to the many search techniques. Among the most important achievements and events were:

- The library catalogue, with IT support, has been put on the web site for easy access. During the first three months after library catalogue was put on line, 575 hits were recorded.
- The recent subscription to the e-library of the World Bank gives CDRI staff access all documents published by the World Bank.

- As a member of the Cambodia Electronic Information for Libraries Consortium, the library cooperated to organise a workshop for representatives from various libraries in Phnom Penh to discuss future work of the consortium, especially negotiating with publishers for cheaper subscriptions to e-journal databases for its members.

Much new literature from overseas and from inside Cambodia was acquired for CDRI researchers and other users of the library services. Institutions such as the ADB, the World Bank, the United Nations Research Institute for Social Development, the United Nations Inter-Agency Project and the International Monetary Fund have regularly deposited their new publications in the library. Other books were received through donation from the Asia Foundation and through publication exchange with other institutions. Seven hundred and fifty new books were catalogued and added to the library database this year.



Users of CDRI's library, March 2009



Orientation to students from universities on the use of CDRI's library resources, March 2009

Publishing

Publishing Services

In 2008–09, in addition to daily activities, the publishing unit continued efforts in improving the quality of products and services by:

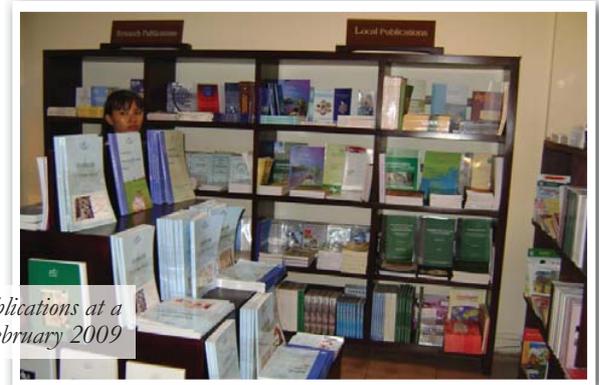
- making published texts simpler and more consistent through the updating of the CDRI English style guide;
- creating more innovative designs, especially in the use of colours;
- increasing skills in using the InDesign program for layout and Illustrator for chart and photo editing;
- intensifying on the job training in Khmer editing;
- continuing to rationalise distribution lists and sales outlets;
- cooperating with the IT unit to put all CDRI publications on the CDRI web site.

For formal capacity building, one staff member is pursuing a master's degree in marketing to help improve the promotion and distribution of CDRI products.

During the last 12 months, CDRI has published the CDRI Annual Report 2007–08, four issues of the quarterly *Cambodia Development Review* in English

and Khmer versions, 12 issues of the monthly *Flash Report on the Cambodian Economy*, the *Annual Development Review 2008–09* in English, a Khmer summary of the *Annual Development Review 2008–09*, five working papers in English, one special report in English, three policy briefs in English and 13 policy briefs in Khmer (for details, please see pages 28–29). The publishing programme also provides support in the production of video materials on CDRI activities for TV.

The web site of the Cambodia Development Resource Institute is one of the foremost sources of independent information on social and economic development in Cambodia.



Display of CDRI's publications at a bookshop, Phnom Penh, February 2009



A sample of CDRI publications 2008-09

CDRI Publications in 2008-09

Regular Publications

1. *Cambodia Development Review*: four issues in English and four issues in Khmer in 2008 and one issue in English and one issue in Khmer in 2009
2. *Monthly Flash Report on the Cambodian Economy*: 12 English-Khmer issues in 2008 and four English-Khmer issues in 2009
3. *Annual Development Review 2008-09 in English*, March 2009, 190 pages in 8 chapters:
 - Chapter (1) - Introduction
 - Chapter (2) - Food Price Changes and Their Consequences for Vulnerable Groups: What Lessons Can Be Learned?
 - Chapter (3) - Impact of High Food Prices in Cambodia
 - Chapter (4) - Impacts of Rising Price on Poverty in Nine Study Villages: Some Preliminary Findings
 - Chapter (5) - Global Financial Crisis: Local and Regional Impacts
 - Chapter (6) - Leadership in Cambodian Local Politics
 - Chapter (7) - Rubber Plantation Development in Cambodia: At What Cost?
 - Chapter (8) - Hours Worked and Children's Health in Rural Agriculture
4. Khmer summary of *Annual Development Review 2008-09*, March 2009, 76 pages
5. *CDRI Publications Catalogue* (full colour)



CDRI Working Papers

6. Working Paper 38: *Accountability and Public Expenditure Management in Decentralised Cambodia*, by Pak Kimchoeun and David Craig, July 2008, 86 pages
7. Working Paper 39: *Accountability and Planning in Decentralised Cambodia*, by Horng Vuthy and David Craig, July 2008, 136 pages

Publications

- 8. Working Paper 40: *Accountability and Human Resource Management in Decentralised Cambodia*, by Eng Netra and David Craig, March 2009, 134 pages
- 9. Working Paper 41: *The Environmental Impacts of the ASEAN-China Free Trade Agreement for Countries in the Greater Mekong Sub-Region*, April 2009, 70 pages

Special Report

- 10. *Impact of High Food Prices in Cambodia*, November 2008, 118 pages

Policy Briefs

- 11. "De-Dollarising Cambodia: 10 Years On" by Jayant Menon in English and Khmer
- 12. "Impact of High Food Prices in Cambodia" by Chan Sophal in English and Khmer

All the above papers are available from the catalogue of CDRI publications and www.cdri.org.kh

Staff, CDRI, April 2009



CDRI staff playing traditional games during the Khmer New Year party, April 2009

Policy brief
2008, No. 01

De-Dollarising Cambodia: 10 Years On
Jayant Menon

សម្រាប់រៀបរយ
គោលនយោបាយ
2008, No. 02

ឥទ្ធិពលនៃតម្លៃទំនិញខ្ពស់ លើប្រជាជនកម្ពុជា: ចន្ទក្រុង

IMPACT OF HIGH FOOD PRICES IN CAMBODIA
Chan Sophal

Policy brief
2008, No. 02

IMPACT OF HIGH FOOD PRICES IN CAMBODIA
Chan Sophal

ព្រឹត្តិការណ៍សម្រាប់រៀបរយ
គោលនយោបាយ
2008, No. 02

ឥទ្ធិពលនៃតម្លៃទំនិញខ្ពស់ លើប្រជាជនកម្ពុជា: ចន្ទក្រុង

Seminars, Conferences and Presentations in April 2008–March 2009

2008

24–25 April	Hing Vutha, Chan Sophal and Hossein Jalilian participated in the DAN workshop to discuss preliminary findings on agricultural trade in the GMS, organised by CDRI in collaboration with the Kunming University of Science and Technology, in Kunming, Yunnan province of China.
6 May	Chan Sophal made a presentation at the forum on “Inflation and Poverty in Cambodia”. Lim Sovannara, Saing Chan Hang, Phim Runsinarith and Pon Dorina also participated in this forum, organised by NGO Forum in partnership with CEA and CARITAS, at CJCC.
11–12 May 08	Hossein Jalilian delivered a presentation at the regional seminar on “Research on International Trade” in Siem Reap.
18–28 August	Net Neath and Ker Bopha delivered presentations at a workshop on “Child Poverty and Policy Analysis” hosted by the University of Southampton, UK.
21 August	Larry Strange participated in the “Political Economy of Regional Integration in the GMS: A Stakeholder Analysis”, organised by UNESCAP, Bangkok, Thailand.
25 September	Chan Sophal made a presentation of the “Study Findings and Policy Recommendations” and Larry Strange delivered the closing remarks at the national workshop on “Rising Food Prices and Responses”, organised by CDRI in partnership with World Food Programme, NGO Forum on Cambodia, Oxfam America, UNDP, World Bank and FAO at CJCC.
15–17 October	Yem Dararath presented a country paper on “Empirical Evidence of Forest Dependency in Cambodia” for the project on Tropical Forests for Poverty Alleviation—From Household Data to Global Analysis at an international seminar on field data analysis, organised by CDRI-NRE in partnership with PEN-Danida. The NRE team also participated in this seminar at the Phnom Penh Hotel.
23 October	Larry Strange gave a presentation at the conference on “East Asian Economic Integration: Current Issues and Policy Direction”, hosted by the Korea Institute for International Economic Policy (KIEP), Seoul, South Korea.
3–4 November	Kim Sedara made a presentation at the workshop on “Enhancing Potential of Communes/Sangkats on the Implementation of D&D”, organised by the Senate. Ou Sivhuoch also participated in this event.
6 November	Yem Dararath, Khiev Daravy, Kim Sean Somatra participated in an international seminar on “Towards a Political Ecology of Irrigation & Water Use Efficiency and Productivity” hosted by the University of East Anglia, London, UK.
20 November 08	Hossein Jalilian attended a parliamentary forum on “2009 Revenue Collection and Macroeconomic Implications: Allocations and Challenges” hosted by the NGO Forum on Cambodia at the National Assembly.
28 November	Larry Strange, So Sovannarith and Yem Dararath were moderator, presenter and master of ceremonies at the seminar to mark the 55th anniversary of diplomatic relations between Cambodia and Japan, “Towards a Prosperous Cambodia: Japan and Cambodia Cooperation in Support of Sustainable Agriculture and Resource Development”, hosted by CDRI in partnership with the Embassy of Japan and ACT Japan, at CJCC.
2–3 December	Ou Sivhuoch participated in the fourth annual meeting of the National Council of the National League of Communes/Sangkats at Apsara Angkor Hotel in Siem Reap.

es and Presentations

16 December Ou Sivhuoch delivered a presentation at the forum on “Decentralisation and Deconcentration Reform in Cambodia and Representation of Commune/Sangkat Interests”, organised by the Senate, in Takhmao.

14–20 December Ouch Chandarany and Saing Chan Hang participated in the ARTNet capacity building workshop for trade research: “Behind the Border” gravity modelling, organised by UNESCAP in Bangkok.

2009

6 February NRE-CDRI hosted a consultative committee meeting of WRMRCDP at CDRI.

11 February Hossein Jalilian delivered a presentation at a workshop on “The Global Financial Crisis and Developing Countries” organised by the Overseas Development Institute (ODI) in London, UK

17 February Kem Sothorn made a presentation at the “Youth Situation Analysis in Cambodia”, organised by the United Nations country team at the Cambodiana Hotel.

19 February Larry Strange participated in the High Level Forum on “Reducing Vulnerability in Time of Crisis?” co-organised by the ASEAN Secretariat and World Bank, in Jakarta, Indonesia.

19–21 February Yem Dararath attended an annual meeting of the M-POWER network partners, hosted by M-POWER, Kunming, China.

12 March Larry Strange, Hossein Jalilian, Theng Vuthy and Chan Sophal were moderators and panel speakers at the Cambodia Outlook Conference on “Cambodia and the Global Crisis Impact, Policy Responses and Action” organised by CDRI in partnership with ANZ Royal Bank, at Phnom Penh Hotel.

18 March Larry Strange participated in the brainstorming session on “Asia’s Response to the Global Financial Crisis, Recommendations” for the G20 Summit in London on 2 April, organised by ADBI, Tokyo, Japan.

11–15 May Em Sorany participated in training on Bridging Research and Policy through Evidence-Based Policy Advocacy by DRSP, ODI-RAPID and SMERU, Jakarta, Indonesia.



A CDRI staff participated in training on Bridging Research and Policy through Evidence-Based Policy Advocacy, Jakarta, Indonesia, May 2009

Governance

During the third year of its strategic plan for 2006–10, CDRI continued to strengthen its institutional development, achieving strategic priorities described in the plan: a performance review; an externally administered staff satisfaction survey; a review of the role and needs of middle management; a review of salary structures and recruitment, assessment and retention policy and practice.

There were improvements in research output and delivery, as well as quality and outreach, and a reduction of delays in project delivery. As a result of the research structure approved by the last board meeting in August 2008, a new post of research manager was created, but so far a suitable candidate has not been found. As a result of the mid-term review of the strategic plan, a development knowledge manager has been appointed to strengthen and coordinate IT, publishing and library holdings, and IT procedures and guidelines have been developed and circulated to staff. The external web site was expanded and updated with more publications. All CDRI publications and links to useful journals were made accessible for all staff through the internal web site.

Management of administrative services and facilities, procurement and logistics included 15 national and international conferences and workshops, about 75 internal meetings, seven internal regular events including social functions and retreats, more than

20 procurement exercises, refurbishment of a conference room and revision of the staff manual. An annual work plan and budget has been prepared.

CDRI achieved a healthy financial result for this reporting period, with a modest surplus as a contribution to reserves: a total annual income of USD2,769,174 and expenditure of USD2,287,713. Financial management provided an ongoing high standard of accountability and transparency, as confirmed by the external audit, with system enhancements including an information system with more diversified reports for all units and programmes. However, more attention needs to be paid to strategies for longer term resource mobilisation and sustainability and programme-based resourcing. Sida and DFID extended their support to the end of 2010, DFID extending its contribution to both the Democratic Governance and Public Sector Reform programme and core costs on the Sida model. ANZ Royal Bank extended support to three more Cambodia Outlook Conferences in 2009–11.

External relation activities continued to enhance the profile of CDRI and the quality of its network with partners. The coordination of the annual Cambodia Outlook Conference in partnership with ANZ Royal Bank and the co-hosting of the seminar to mark the 55th anniversary of diplomatic relations between Cambodia and Japan were among the major achievements.



Traditional New Year blessing by monks, CDRI's conference room, April 2009



Chair of CDRI board of directors congratulating the first female staff representative on CDRI's board, March 2009

CDRI Board of Directors April 2008–March 2009

1. **H.E. Mr CHEA Chanto**
Honorary Chair
Governor of the National Bank of Cambodia
Phnom Penh
2. **H.E. Dr HANG Chuon Naron**
Chair of CDRI Board of Directors
Permanent Vice Chairman at SNEC
Secretary General
Ministry of Economy and Finance
Phnom Penh
3. **H.E. Dr CHEM Widhya***
Ambassador Extraordinary and Plenipotentiary
Royal Embassy of Cambodia
Berlin, Federal Republic of Germany
4. **Ms POK Panha Vichetr**
Programme Manager
Lutheran World Federation
Phnom Penh
5. **Ms Carol STRICKLER**
Former Executive Director
Cooperation Committee for Cambodia,
Phnom Penh
6. **Dr Jayant MENON***
Principal Economist
Office for Regional Economic Integration
Asian Development Bank
Manila, Philippines
7. **Professor Lawrence HADDAD**
Director
Institute of Development Studies
University of Sussex
Brighton, United Kingdom
8. **Mr Noritada MORITA**
Chairman & CEO
Asia Strategy Forum
Bangkok, Thailand
9. **Ambassador Borje LJUNGGREN****
Sweden
10. **Professor ZHANG Yuyan****
Director
Institute of Asia-Pacific Studies, CASS
Beijing, China
11. **Mr Larry STRANGE**
Executive Director
Cambodia Development Resource Institute
Phnom Penh
12. **Mr CHAN Sophal***
Staff Representative
Cambodia Development Resource Institute
Phnom Penh
13. **Ms OUCH Chandarany****
Staff Representative
Cambodia Development Resource Institute
Phnom Penh

Note:

- * H.E. Dr Chem Widhya, Mr Chan Sophal and Dr Jayant Menon retired from the board respectively in October and December 2008 and March 2009. CDRI expresses its gratitude for their dedicated service.
- ** Professor Zhang Yuyan, Ambassador Borje Ljunggren and Ms Ouch Chandarany are new board members appointed respectively in 2008 and 2009.



H.E. Dr Hang Chuon Naron gives an interview on 2009 Cambodia Outlook Conference to TVK, February 2009

CDRI Staff–April 2009

Senior Management

Mr Larry STRANGE	Executive Director
Dr Hossein JALILIAN	Director of Research
Mr UNG Sirn Lee	Director of Operations

Economy, Trade and Regional Cooperation

Dr TONG Kimsun	Programme Coordinator
Mr SAING Chan Hang	Research Associate
Ms OUCH Chandarany	Research Associate
Mr KHIENG Sothy	Research Associate
Ms PON Dorina	Research Assistant / Field work Coordinator
Ms PHANN Dalis	Research Assistant
Dr HEM Socheth	Research Fellow (P/T)

Poverty, Agricultural and Rural Development

Dr THENG Vuthy	Programme Coordinator
Mr SO Sovannarith	Research Fellow
Mr KEM Sothorn	Research Associate
Mr CHHIM Chhun	Research Assistant

Democratic Governance and Public Sector Reform

Mr KIM Sedara	Programme Coordinator
Ms ENG Netra	Research Fellow
Ms THON Vimealea	Research Associate
Mr LUN Pidé	Research Associate
Ms CHEA Chou	Research Associate
Mr OU Sivhuoch	Research Associate
Mr HENG Seiha	Research Associate

Mr KRUY Virak	Research Associate
Ms LY Tem	Research Assistant
Ms CHHUON Nareth	Assistant to Research Director

Natural Resources and the Environment

Mr YEM Dararath	Programme Coordinator
Dr KOY Ra	Research Fellow
Mr ROS Bansok	Research Associate
Mr LONN Pich Dara	Research Assistant
Ms SAM Sreymom	Research Assistant

Social Development

Mr NET Neath	Programme Manager
Dr SENG Bundeth	Research Associate
Ms HUY Romduol	Senior Programme Officer and Training Team Leader
Ms TOUCH Varine	Programme Officer
Ms SOK Sethea	Programme Officer
Ms HUON Chantrea	Training Support Officer/Programme Associate

Research Adviser

Dr Rebecca (Pem) F. CATALLA	Research Adviser
Mr CHAN Sophal	Research Adviser (P/T)

External Relations

Ms Moudda BILLMEIER	External Relations Manager
Ms RUN Savinn	Assistant to Executive Director

Development Knowledge Programme

Mr EM Sorany	Manager
Mr KER Bopha	Research Associate (Service Provider)



The board of directors congratulating CDRI staff on their achievements, CDRI, March 2009

Publishing

Mr YOU Sethirith	Acting Publishing Manager
Mr OUM Chantha	Production Officer
Mr KIM Chettra	Publishing Assistant
Ms MEN Chanthida	Assistant for Sales and Distribution
Ms Susan WATKINS	Language Editor

Library

Mr HE Hin	Library Manager
Ms UN Sinoch	Librarian
Ms SORN Maden	Library Assistant

Information Technology

Mr LENG Vanna	IT Manager
Mr VAN Narith Sambath	IT Officer

Finance

Ms Beauphara THONG	Finance Manager
Mr SREY Sovannarith	Senior Accountant
Ms BEAN Borina	Finance Assistant

Human Resource and Administration and Support Services

Ms OEUNG Bon Thyda	HR & Admin Manager
Mr SEN Sina	Senior Administrator
Mr NONG Monin	Administration Officer
Ms CHEA Sothy	Administrative Assistant
Ms EUNG Sreymong	Administrative Assistant
Mr KIE Kim Por	Maintenance Man
Mr EANG Soth	Driver
Mr CHHOUK Sothun	Driver
Mr OUK Samnang	Driver
Mr LIM Rathana	Driver
Mr KOUK Sara	Courier/Messenger
Ms SOM Mouly	Kitchen Aide

Ms MOK Savry	Cleaner
Ms NOU Sim	Cleaner (P/T)
Ms CHEA Sokha	Cleaner (P/T)
Ms OU Seng Houy	Cleaner (P/T)
Mr NOU Navandy	Gardener
Mr PICH Samath	Garden Helper

Consultants and Volunteers

Mr Allen MYERS	Language Editor (P/T)
Mr CHHIN Sithy	Graphic Design (P/T)
Mr EAM Phirum	Programme Assistant
Mr KHENG Seng	Translation Assistant
Mr KHOEM Piseth	Volunteer (P/T)
Ms ENG Socheath	Volunteer (P/T)
Ms Glenda REYES	Research Associate
Ms HEM Metta	Volunteer (P/T)
Ms HENG Thiraphumry	Volunteer (P/T)
Ms SAO Setka	Volunteer (P/T)
Ms SEM Sovanny	Volunteer (P/T)
Ms THOEURN Ratha	Volunteer (P/T)
Ms YEN Sophany	Translation Assistant (P/T)

Staff on Study Leave

Mr ANN Sovatha	Research Assistant
Mr CHEM Phalla	Research Associate
Mr DOUNG Virorth	Programme Manager
Mr HING Vutha	Research Associate
Mr KIM Sean Somatra	Research Associate
Mr NOU Keo Sothea	Research Associate
Mr PAK Kimchoeun	Research Associate
Mr PHIM Runsinarith	Research Associate
Ms KHIEV Daravy	Research Assistant
Ms ROS Bandeth	Research Assistant
Ms SUM Sreymom	Programme Assistant
Ms SVAY Souma	Library Assistant



CDRI's football team, Phnom Penh, May 2009





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